



# 50 YEARS

of Serving Those who Serve Canada



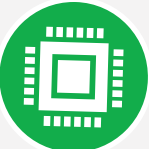
- Since 1973, Black & McDonald has been serving the Canadian Forces.
- In 1995 Canadian Base Operators was formed, specializing in base support services.
- We have a proven track record of delivering diverse and complex services at various facilities nationwide.
- Our trade work encompasses landing and navigation aids, power supplies, signals, mechanical, electrical, utility, and site support projects across Canada.

# Multi-year Facilities Contracts

For 50 years, B&M has been providing Facilities Maintenance and Operations and Special Projects services to the Department of National Defence (DND) in support of the Canadian Forces at various locations, such as

- 8 Wing Trenton
- 12 Wing Shearwater - Fumerton and Bing Training Centre
- 22 Wing North Bay
- CFHA 5CDSB Gagetown
- CFS St. John's & Outlying Areas
- Defence Research & Development Canada Toronto
- Defence Research & Development Canada Atlantic
- Dwyer Hill Training Centre
- Petawawa Garrison
- RPOPS Unit Pacific (BC)
- RPOU(W) Alberta, Saskatchewan and Manitoba

# Notable Defence Projects



## 1973 to present

Ongoing airfield, navigation, lighting, electrical upgrades at various military installations across Canada



## 1979

Complete overhaul of airfield lighting, landing, nav aids of CF Shearwater including FES & Power



## 1983

Collection of 22 Navy Shops into the new NATO Ship Repair Unit at CFB Halifax (all trades)



## 2002

Facilities Maintenance Services for DND's Area Support Units (ASU-Toronto). We provided comprehensive facilities management, maintenance services, and AWR work to DND sites throughout Southern Ontario.



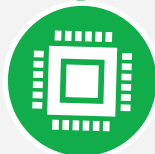
## 2014

As subcontractor to Raytheon Canada, we performed in-service support for the North Warning System to ensure all sites were operationally available to the Canadian Air Defence Sector – Canada's most significant contribution to North American Aerospace Defense Command (NORAD).

1970

## 1975

Complete overhaul of airfield lighting, landing, nav aids of Goose Bay including FEC



1980

## 1980-81

Refurbishment of Shearwater Submarine Wharf including steam, water, concrete repairs and utility services



1990

## 1995

B&M expanded business to the alternate service delivery model in 1995 through our affiliate Canadian Base Operators.

Canadian Base Operators

2000

## 2008

Our expertise in project management directly contributed to upgrading the airfield and infrastructure at Canadian Forces Station (CFS) Alert, the world's most northerly permanently-inhabited site, strategically important to Canada's sovereignty.



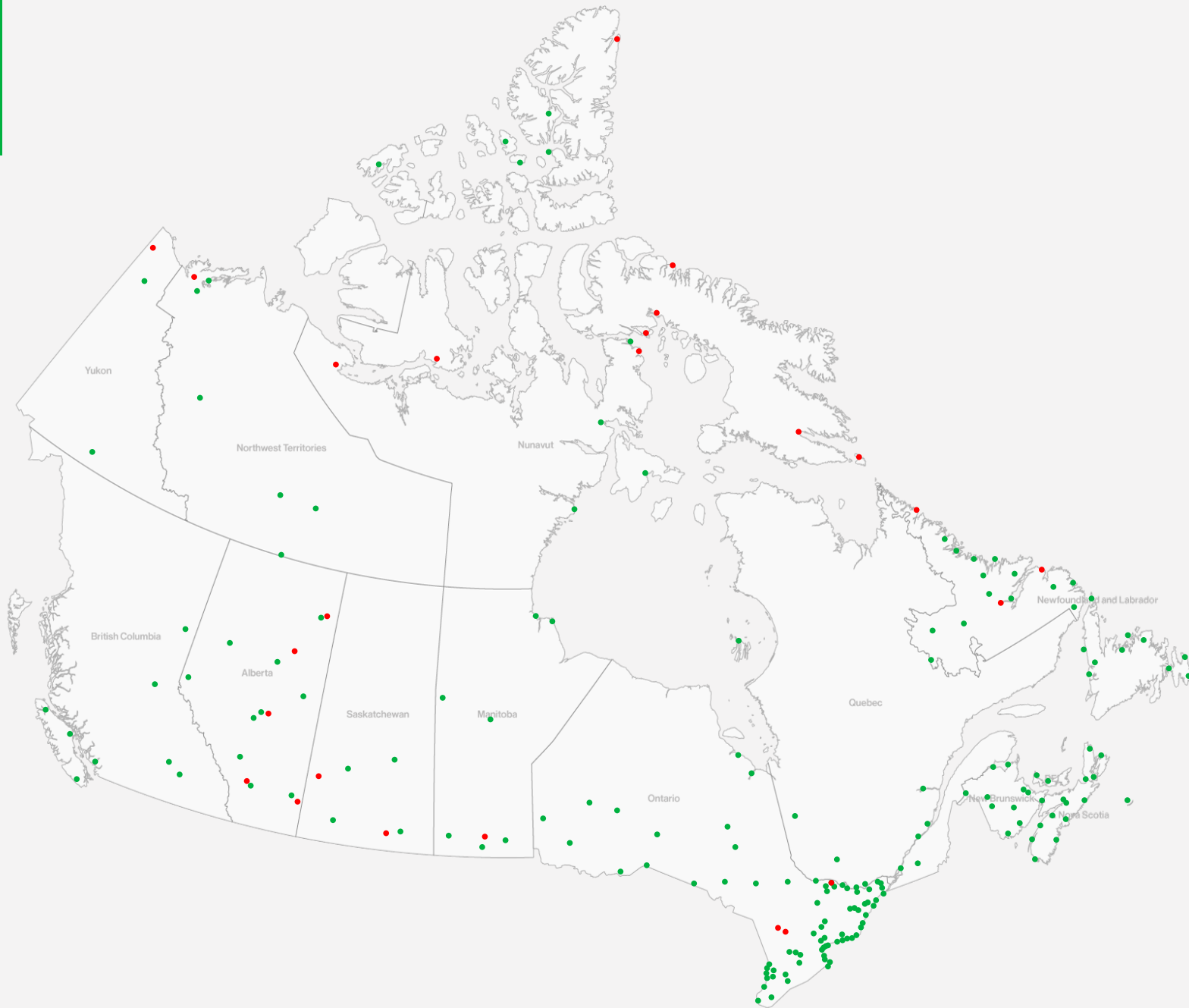
2010

2020

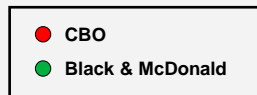
## 2023

Delivery of Conservation Services





## B&M & CBO Project Sites



# Indigenous Partnerships

B&M and its affiliates have a long-standing commitment to partnering with Indigenous communities across Canada. These affiliation relationships are built on the principles of fairness and respect and honouring our Code of Business.

We are strongly committed to advancing diversity in the multi-trade construction and facilities services industry and fostering an equitable and inclusive workplace culture, thereby enabling and empowering all people to fully participate, reach their potential, and contribute to the success and welfare of our customers, employees, and the communities where we work and live.



# Our Commitment to Diversity, Equity, and Inclusion

B&M recognizes the value of diversity and is committed to promoting a working environment that respects people’s dignity, ideas, and beliefs and one that supports a corporate culture that welcomes and encourages equitable opportunity for all current and prospective employees.



B&M is committed to providing a safe, respectful, fair, and healthy work environment and, in pursuit of this goal, does not condone or tolerate any acts of discrimination, bullying, harassment, or violence.

# Our Commitment to the Environment

## Vision

To be recognized for our environmentally responsible company culture as evidenced by the actions, awareness and proactive initiatives of our employees.

## Mission

To integrate simple, tangible and measurable sustainability initiatives into our operations in order to deliver economic, cultural and environmental benefits as we progress towards our net-zero target of 2050.

At B&M, protecting the environment and supporting global climate change mitigation goals are a key element of our corporate responsibility. We implement initiatives in our facilities to reduce energy consumption, reduce GHG emissions, reuse materials and recycle waste in an effort to minimize our carbon emissions.

## Shared Success

Defence Construction Canada (DCC) 8 Wing Trenton: Successfully completed an energy audit, finding valuable environmental impact reduction opportunities.

Data Acquisition Support: Implemented technologies to support data acquisition and analysis at various sites for overall reduction in environmental impacts.

Collaborative Training: Provided high-level support on re-commissioning benefits and energy savings through maintenance to key stakeholders at DCC.





## 4th Canadian Division Training Centre Meaford

1995 – 2031

At 4CDTC we support the 4th Canadian Division whose mission is to generate and maintain, at designated states of readiness, combat ready, multi-purpose land forces to meet Canada's defence objectives both at home and abroad. This was the first military installation in Canada to be wholly contracted to a civilian maintenance and logistics service provider. Our services include:

- Accommodations Management
- Food Services
- Housekeeping and Janitorial Services
- Transportation Services
- Fire and Life Safety Inspections and Training and Emergency Response
- Waste Management, Hazmat Storage and Disposal
- Radiation Safety and Range Fire Protection
- Weapons and Ammunition Maintenance and Storage
- Tactical Radio and Electronics Repair and Supply
- Motor Vehicle Recovery, Repair and Maintenance
- Supply Services
- Water Supply Treatment and Distribution
- Roads & Grounds
- Computer Infrastructure Support
- Building Operations and Maintenance
- 24/7 Security Alarm Monitoring
- Utilities Maintenance
- Energy Management
- Construction Project Support
- Military Police Administrative Support
- Environmental Management
- Property Services/Municipal Liaising





## Contracted Flying Training & Support (CFTS) Program

2005 – 2027

As an Allied Wings subcontractor at Southport, MB, we support the Royal Canadian Air Force (RCAF) by providing site support operations and maintenance:

- Facilities Management & Operations
- Preventive & Corrective Maintenance
- Vehicle & Equipment Maintenance
- Simulator Maintenance
- Runway Maintenance
- Aircraft Rescue & Fire Fighting
- Roads & Grounds
- Housekeeping & Accommodations
- Food Services
- Heavy Equipment Operations
- Air Traffic Control



Midwest ATC Canada

Midwest ATC Canada Ltd.:

- is a wholly-owned subsidiary of Canadian Base Operators Inc.
- holds an Air Traffic Services (ATS) Operations Certificate issued by Transport Canada
- is the only other licensed ATS provider in Canada other than NAV Canada
- operates out of Southport



## Canadian Forces Station Alert

2008 – 2014

Located 817 km from the North Pole and settled in the early 1950s, now under the command of the Royal Canadian Air Force since 2009, CFS Alert serves as facility to support Canadian military and search and rescue operations. Our work at this location included:



- Buildings and Structures Maintenance
- Electrical and Airfield Distribution Systems
- Accommodation and Janitorial Services
- Bulk Fuel Systems
- Aircraft Fueling and Anti/De-icing
- Management and Administration
- Transportation Support
- Food Services
- Waste Management
- Quarry Operations
- Volunteer Emergency Personnel
- Passenger and Cargo Handling

# North Warning System

2014 – 2022

Canadian Base Operators



The North Warning System (NWS) is a North American Aerospace Defense Command (NORAD) system situated across North America's polar region as a chain of 47 short and long-range aerospace surveillance radars which span five zones from Yukon to Labrador. The control and support centres are located at 22 Wing North Bay. As subcontractors to Raytheon Canada, we provided Facilities Maintenance and Operations support services such as:

- Corrective and Preventive Maintenance
  - Electrical
  - Vehicle
  - Diesel Generator
- Snow & Ice Control (SNIC)
- Mobile Support Equipment (MSE)
- Environmental Compliance and Monitoring
- POL (Petroleum, Oil, Lubricants)
- Wildlife Monitoring
- Surge/Summer Work Initiatives
  - Bulk Fuel Transfer
  - Fuel Tank Cleaning
  - Gravel Crushing
- Indefinite Quantity (IQ) Projects

## British Army Training Unit Suffield (BATUS)

2014 – 2024

CFB Suffield, the largest military training area in Canada, is home to BATUS, the British Army's premier live fire training establishment. Our services there include:

- Building Envelope Maintenance
- Door Systems
- Electrical Systems
- Elevator and Lifting Systems
- Fire Detection and Suppression Systems
- Generator Systems
- HVAC and Refrigeration
- Life Safety Systems
- Plumbing Systems
- Pool Systems Maintenance
- Integrated Pest Management
- Service Management and Coordination
- Job Tracking and Management
- Plan and Drawing Management
- Budgeting and Financial Control
- Help Desk Services



## NATO FLYING TRAINING IN CANADA (NFTC) 15 Wing Moose Jaw

2022 – 2028

15 Wing Moose Jaw is the centre of RCAF aircrew training. The NFTC program plays a critical role in preparing future aircrew to meet the operational challenges they will face at their units and during deployments. Our services at this site include Infrastructure Services, Airfield Electrical Services and Aircraft Rescue and Fire Fighting (ARFF) Services, namely:

- Facilities Preventive and Corrective Maintenance
- After-Hours Call Out Service
- Structural Inspection
- Gate, Door and Lock Systems
- Airfield Electrical Distribution Systems
- Aerodrome Lighting Systems
- Fire Detection and Suppression Systems
- Critical Rescue Services
- Emergency Response Services
- Crash Fire Rescue Services

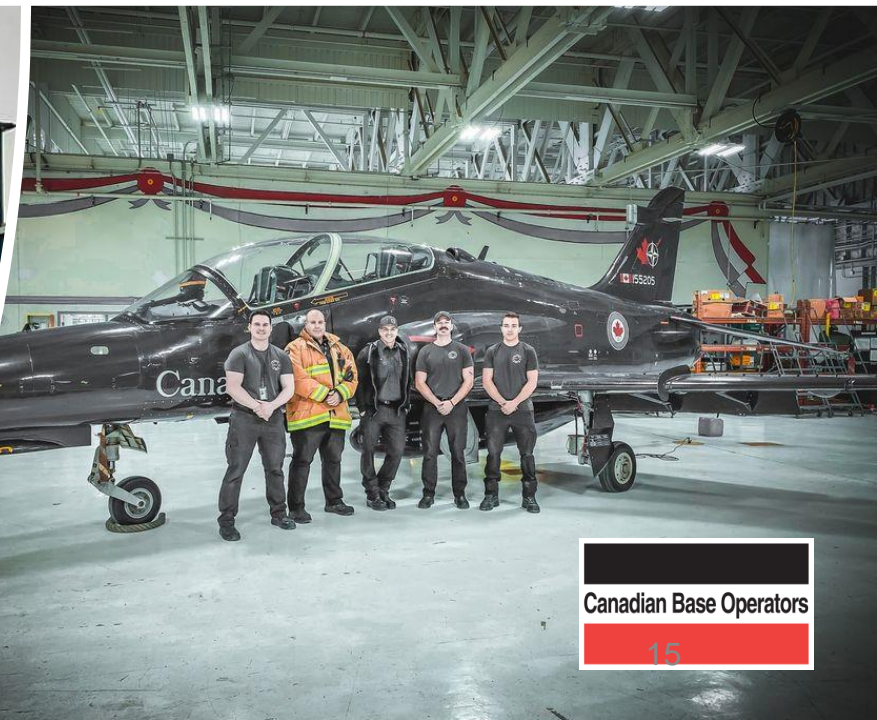


## CBO IS A PROUD MEMBER OF THE SKYALYNE TEAM

– Named by Canada as the Preferred Bidder for the FUTURE AIRCREW TRAINING (FAcT) PROGRAM | 2024 with an anticipated length of 20+ years

- SkyAlyne is a partnership between Canadian aviation and defence companies CAE and KF Aerospace
- FAcT locations will be:
  - 15 Wing Moose Jaw, SK
  - Southport, MB
  - 17 Wing Winnipeg, MB
- CBO will provide customized facilities maintenance and operations services

*"... SkyAlyne will train the next generation of Royal Canadian Air Force airwomen and airmen while helping grow Canadian small- and medium-sized businesses as well as local and Indigenous communities."*



# Proud to Serve Those Who Serve

